$\boldsymbol{Annex}\;\boldsymbol{G}-Indicative\;implementation\;timescales$

External Contractor - Procurement		
Action	Timescale	
Commission internal and external procurement of legal / procurement / project management support	2 months	
$\label{eq:pre-procurement} Pre-procurement work-(objectives, draft specification / contract, leases and evaluation methods in parallel with agreeing hand-back arrangements from SLM)$	3 months	
Selective questionnaire stage and evaluation / de-selection	2 months	
Tender stage (assuming competitive dialogue / competitive procedure with negotiation procurement route)	7/8 months	
Award and council sign off	1/2 month	
Mobilisation of new operator	3 months	
Total	18 months	

Bring the service in house / Set up LATC		
Action	Timescale	
Governance set up (if new company)	1 month	
Technical set up – IT / phones / websites etc.	3 months	
TUPE and staff consultation / considerations – alignment of staff designations to council structure (or new structures) and recruitment of new staff (board of trustees for local trust)	6 months	
Purchasing of uniform, supplies and equipment	2 months	
Setting up on-going suppliers (fitness / IT / buildings etc.)	3 months	
Business planning / financial assessment – services and impact on council as a whole (e.g. VAT)	3 months	
Marketing and branding development and implementation	6 months	
Quality and H&S systems – development and implementation	3 months	
Total (some works streams can be completed in parallel)	12 months	